

**Private Joint Stock Company "Higher Educational Institution
"Interregional Academy of Personnel Management"**

APPROVED:

Scientific Council of
Private joint stock company
"Institution of higher education
"Interregional Academy
Of Personnel Management"
Minutes № 9 of September 25, 2019
Chairman of the Academic Council, Rector
_____ M.N. Kurko

**EDUCATIONAL PROFESSIONAL PROGRAM
"ECONOMICS AND BUSINESS MANAGEMENT"**

Level of higher education: the **second (master's) level**

Degree of higher education: **master**

Field of knowledge: **07 "MANAGEMENT AND ADMINISTRATION"**

Specialty: **073 "MANAGEMENT"**

Qualification: **Master of Management**

APPROVED BY THE ACADEMIC COUNCIL

Lviv Institute of PJSC HEI IAPM
Minutes 01/19/20 of August 30, 2019
Chairman of the Academic Council
_____ L.I. Lelik

LETTER OF APPROVAL OF
educational and professional program

"DEVELOPED BY"

Working group of the Department of
Management of Organization
in Lviv Institute of
PJSC "HEI" "IAPM"

Head of the working group,
Guarantor of educational program

_____ M.V. Olikhovska
"29 " August 2019

"APPROVED"

at the meeting of the Department of
Management of Organizations
in Lviv Institute of PJSC "HEI"
"IAPM"

Minutes № 01/ 19/20
dated 29, August 2019

Head of Department

_____ K.H. Danylyuk

"AGREED"

Director of the Educational-
Methodical Institute of PJSC "HEI
IAPM"

_____ N.V. Hrabovenko
"16" September 2019

"RECOMMENDED"

Scientific-Methodical Council of the
Academic Council in " PJSC " HEI
IAPM"

Minutes № 9 dated September 18, 2019

Chairman _____ Ye.O. Romanenko

PREFACE

Developed by a working group consisting of:

1. Educational and professional program "Economics and Business Management" for training second (master's) level of higher education in specialty 073 "Management" is developed in accordance with the law of Ukraine "On higher education", taking into account the Standard of higher education in specialty 073 "Management" for the second (master's) level of higher education, approved by the order of the Ministry of Education and Science of Ukraine №959 from 10.07.2019.

1. Developed by the working group on the specialty 073 "Management" of the Department of Management of Organizations in Lviv Institute of PJSC "HEI IAPM" consisting of:

Chairman of the working group:

Olikhovska Marta Volodymyrivna - guarantor of the program, Candidate of Economic Sciences, Associate Professor of the Department of Management of Organizations in Lviv Institute of PJSC "HEI IAPM".

Working group members:

Lelyk Lyubov Ivanivna - Director of Lviv Institute of PJSC "HEI IAPM", Candidate of Economic Sciences, Associate Professor, Associate Professor of the Department of Management of Organizations.

Danyliuk Lesya Hryhorivna - Head of the Department of Management of Organizations in Lviv Institute of PJSC "HEI IAPM", Candidate of Economic Sciences, Associate Professor, Associate Professor of the Department of Management of Organizations.

Stefanyshyn Oksana Borysivna - Candidate of Economic Sciences, Associate Professor of the Department of Management of Organizations in Lviv Institute of PJSC "HEI IAPM".

External reviewers:

1. *Kunditsky Olexandr Olexandrovych* - Head of the Department of Management in Ivan Franko Lviv National University, Doctor of Economical Sciences, Professor.

2. *Bablyak Khrystyna Ihorivna* - Head of the Marketing Department of WEST OIL TRADING LLC.

3. *Yavorsky Mykhailo Stepanovych* - Candidate of Technical Sciences, Executive Director of the Lviv Regional Association of Employers' Organizations.

Updated:

Date of review EP	25.09.2019		
Making changes to the EP	In connection with the approval and implementation of the Standard of Higher Education in the specialty 073 "Management" for the second		

	(master's) level of higher education, approved by the order of the Ministry of Education and Science of Ukraine №959 from 07/10/2019		
Signature of the name of the EP guarantor	_____ M.V. Olikhovska		

II. General characteristics

Full name of the higher education institution and its structural subdivision	PJSC "Higher Educational Institution" Interregional Academy of Personnel Management ". Lviv Institute of PJSC "Higher Educational Institution" Interregional Academy of Personnel Management ". Department of Management of Organizations
Level of higher education	The second (master's) level
Degree of higher education	Master
Branch of knowledge	07 Management and administration
Specialty	073 Management
Restrictions on forms of education	Absent
Educational qualification	Master of Management
Qualification in the diploma	Degree of higher education - Master Specialty - Management Specialization - no Educational program - Economics and Business Management
Cycle / level	QF-EHEA - second cycle, EQF-LLL - level 7, NQF of Ukraine - level 7
Prerequisites	The first (bachelor's) level of higher education, educational and qualification level "specialist"
Language (s) of instruction	Ukrainian
Term of the educational program	Till the introduction of a new one
Internet address of the permanent placement of the description of the educational program	
The goal of the educational program	
Training highly specialists who have methodology and techniques, technology and practical tools in management, research, education, consulting fields and able to produce quality management in organizations of Ukraine and abroad.	
Description of the subject area	Object of study: management of organizations and their departments Learning objectives: training specialists who are able to identify and solve complex problems and problems in the field of management or in the learning process, involving research and / or innovation, which are characterized by uncertainty of conditions and requirements.

	<p>Theoretical content of the subject area:</p> <ul style="list-style-type: none"> - paradigms, laws, patterns, - principles, historical preconditions of management development; - concepts of system, situational, adaptive, anticipative, anti-crisis, innovation, project management, etc. ; - functions, methods, technologies and management decisions in management. <p>Methods, techniques and technologies:</p> <ul style="list-style-type: none"> - general scientific and specific research methods (calculation-analytical, economic-statistical, economic-mathematical, expert evaluation, factual, sociological, documentary, balance sheet, etc.); - methods of implementation of management functions (methods of marketing research; methods of economic diagnostics; methods of forecasting and planning; methods of designing organizational management structures; methods of motivation; methods of control; methods of assessing social, organizational and economic efficiency in management, etc.); - management methods (administrative, economic, socio-psychological, technological); - technologies for substantiation of management decisions (economic analysis, simulation modelling, decision tree, etc.). <p>Tools and equipment: modern information and communication equipment, information systems and software products used in management.</p>
<p>The main focus of the educational program</p>	<p>The educational and professional program is practice-oriented. The focus of the program is that higher education students receive not only theoretical and methodological knowledge about the laws of functioning and development of business organizations in the modern economy, the formation of a system of general and functional management to achieve strategic goals, but also, first, during training they can be involved in academic mobility programs and become a participant in real research projects, secondly, they can study in an active research environment, which involves the use of interactive, open and problem lectures, seminars and round tables with well-known experts and practitioners in management, business trainings, case methods, as well as the use of modern educational information and communication technologies, thirdly, they can develop professional and research competencies through participation in various scientific and practical activities of the department, in</p>

	particular: student competitions in various fields of management, All-Ukrainian competitions of student research works, International scientific and practical conferences; fourth, they can undergo practical training and further be employed in leading home and foreign partner companies.
Academic rights of graduates	They have the right to continue their studies at the third (educational and scientific) level of higher education - doctors of philosophy. Acquisition of additional qualifications in the system of postgraduate education.
Graduates' suitability for employment and further study	
Employment	<p>The Master of Management may hold primary positions according to the professional titles of the work in the classification group "Managers (administrators) of enterprises, institutions, organizations and their departments", characterized by special professional competencies in accordance with the generalized object of activity.</p> <p>1452 Managers (administrator) in wholesale trade and intermediation in trade</p> <p>1453 Managers (administrator) in retail trade of household and non-food goods and their repair</p> <p>1453.1 Managers (administrator) in the retail trade of household goods</p> <p>1453.2 Managers (administrator) in retail trade of non-food products</p> <p>1454 Managers (administrator) in the retail sale of food products</p> <p>1455 Managers in hotels and other accommodation</p> <p>1455.1 Managers (administrator) in the hotel industry</p> <p>1456 Managers (administrator) of catering</p> <p>147 Managers (administrator) in the field of real estate, renting and services to legal entities</p> <p>1471 Real estate managers for third parties</p> <p>1472 Managers (administrator) in the field of rental of machinery and equipment</p> <p>1473 Managers (administrator) in the field of information</p> <p>1474 Managers (administrator) in the field of research and development</p> <p>1475.2 Accounting managers (administrator)</p> <p>1475.3 Managers (administrator) for market research and public opinion polls</p> <p>1475.4 Managers (administrator) for business and management</p> <p>1476.1 Advertising managers (administrator)</p> <p>1477 Managers (administrator) for the selection,</p>

	<p>provision and use of personnel</p> <p>1477.1 Managers (administrator) for the selection, provision and use of personnel</p> <p>1483 Managers (administrator) in the social sphere</p> <p>149 Managers (administrators) in other economic activities</p> <p>1491 Managers (administrator) in housing and communal services</p> <p>1493 Quality system managers</p> <p>1496 Social and corporate responsibility managers</p> <p>1499 Managers (administrator) in other economic activities, not included in other groups</p> <p>1210 Heads of enterprises, institutions and organizations</p> <p>1229.4 Heads of departments in the field of education and industrial training</p> <p>148 Managers (administrator) in education, health care and social sphere</p> <p>2310 Teachers of universities and higher educational institutions</p> <p>2351 Professionals in teaching methods</p>
Teaching and assessment	
Teaching and learning	<p>Student-centred learning, self-study, problem-oriented learning, learning through undergraduate practice in the specialty.</p> <p>Main principles: student-centred, competence-oriented, scientific, systematic and consistent learning, practice-oriented, interdisciplinary.</p>
Evaluation	<p><i>Types of control:</i> current, thematic, periodic, final, self-control.</p> <p><i>Forms of control:</i> oral presentations; written exams; seminars; performance of independent work; defence of the report on passing of practice, public defence of qualifying work.</p> <p>Exams and tests are conducted in accordance with the requirements of the "Regulations on the assessment of academic achievement of higher education in PJSC "HEI "IAPM" (http://maup.com.ua/assets/files/publ-adm/nakaz-191.1-0.pdf) and Criteria for assessing students' knowledge and skills in PJSC "HEI "IAPM" (http://maup.com.ua/assets/files/pdf/ocin-znan-stud.pdf).</p>
Resource support for program implementation	
Staffing	<p>All scientific and pedagogical workers who ensure the implementation of the educational program have qualifications that correspond to the profile of the program and the direction of the disciplines they teach, as well as</p>

	<p>the relevant experience of scientific and pedagogical work and scientific results that meet the requirements of current licensing conditions. The portfolio of scientific and pedagogical employees of the department is posted on the website: http://li-maup.edu.lviv.ua/kafedry/kafedra-menedzhmentu-orhanizatsiy/osobovyy-sklad/</p>
Logistics	<p>Training facilities for lectures and seminars-practical classes meet the requirements of fire safety rules and sanitary norms. The material and technical base provides for all types of training for higher education. The implementation of the curriculum is provided with training facilities, multimedia equipment, a computer class for 15 workstations (Intel Core 2 Duo computers), a full package of Microsoft Office, Trados 2007, the necessary software and unlimited access to the Internet. All the necessary social and household infrastructure is available. The number of places in the hostel meets the requirements.</p>
Information, educational and methodical support	<p>Official website http://li-maup.edu.lviv.ua/; Yaroslav the Wise International Library and Information Center: http://library.iapm.edu.ua/ ; Reading Room; access to the Moodle e-learning system, educational, scientific, educational and methodical literature, professional journals; working curricula; schedules of educational process, educational and methodical complexes of disciplines; work programs of disciplines; didactic materials for independent work of students in disciplines; practice program; methodical instructions on performance of course and qualification (master's) works.</p>
Academic mobility	
National credit mobility	<p>The program provides for agreements with related institutions of higher education in Ukraine, business organizations.</p>
International credit mobility	<p>The program provides for academic mobility agreements. As part of the agreement on international cooperation with Polish higher education institutions, teachers from partner universities regularly come to the Academy to conduct free intensive Polish language courses for students and teachers.</p>
Training foreign applicants for higher education	<p>Training of foreign applicants for higher education is carried out on general terms with additional language training.</p>

III. The amount of ECTS credits required to obtain a degree of higher education

The scope of the master's educational program	The scope of the master's educational program: Educational and professional program 90 ECTS credits At least 35 % of the educational program are directed on providing general and special (professional) competence in specialty defined by standard of higher education. There are 10 ECTS credits for undergraduate practice.
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IV. List of graduate competencies

Integral competence	IC1 - Ability to solve complex problems and problems in the field of management or in the learning process, involving research and / or innovation under uncertain conditions and requirements.
General competencies	GC1. Ability to conduct research at the appropriate level. GC2. Ability to communicate with representatives of other professional groups of different levels (with experts from other fields of knowledge / types of economic activity). GC3. Skills in the use of information and communication technologies. GC4. The ability to motivate people and move towards a common goal. GC5. Ability to act on the basis of ethical considerations (motives) . GC6. Ability to generate new ideas (creativity). GC7. Ability to abstract thinking, analysis and synthesis. GC8. Ability to communicate in a foreign language.
Special (professional, subject) competencies	SC1. Ability to select and use management concepts, methods and tools, including in accordance with defined objectives and international standards. SC2. Ability to set values, visions, mission, goals and criteria by which the organization determines further directions of development, to develop and implement appropriate strategies and plans. SC3. Ability for self-development, lifelong learning and effective self-management. SC4. Ability to effectively use and develop the organization's resources. SC5. Ability to create and organize effective communications in the management process. SC6. Ability to form leadership qualities and demonstrate them in the process of managing people. SK7. Ability to develop projects, manage them, show initiative and entrepreneurship.

	<p>SC8. Ability to use psychological technologies to work with staff.</p> <p>SC9. Ability to analyse and structure the problems of the organization, make effective management decisions and ensure their implementation.</p> <p>SC10. Ability to manage the organization and its development.</p> <p>SC 11. Ability to develop and implement business organization strategies.</p>
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V. Normative content of higher education training, formulated in terms of learning outcomes

1. Critically comprehend, select and use the necessary scientific, methodological and analytical tools for management in unpredictable conditions.
2. Identify problems in the organization and justify methods for solving them.
3. Design effective management systems for organizations.
4. Substantiate and manage projects, generate business ideas.
5. Plan the activities of the organization in strategic and tactical sections.
6. Have the skills to make, justify and ensure the implementation of management decisions in unpredictable conditions, taking into account the requirements of applicable law, ethical considerations and social responsibility.
7. Organize and carry out effective communication within the team, with representatives of various professional groups and in the international context.
8. Use specialized software and information systems to solve management problems of the organization.
9. Be able to communicate in professional and scientific circles in the state and foreign languages.
10. Demonstrate leadership skills and ability to work in a team, interact with people, influence their behaviour to solve professional problems.
11. Provide personal professional development and planning of own time.
12. Be able to delegate authority and management of the organization (unit) .
13. Be able to plan and implement information, methodological, material, financial and personnel support of the organization (unit).
14. Use and develop business standards and internal regulations of the business organization to ensure the mutually agreed functioning of its governing bodies.
15. Initiate and implement changes in the business management system in accordance with the new challenges and opportunities of the market environment in the era of digital economy and post-industrial society.

VI - Forms of applicants' for higher education certification

Forms of applicants' for higher education certification	Certification is carried out in the form of public defence of the qualification work
Requirements for qualification work	Qualification work should involve solving a complex problem or problem in the field of management, a task or problem in the field of management that requires research and / or innovation and is characterized by complexity and uncertainty of conditions, using theories and methods of economics. Qualification work should not contain academic plagiarism, falsification, fabrication. Qualification work is posted on the official website of the Lviv Institute of PJSC "HEI IAPM" http://li-maup.edu.lviv.ua/ .

VII. Requirements for the availability of an internal quality assurance system for higher education

In its work the Lviv Institute of PJSC HEI IAPM is guided by the Regulations on the Internal Quality Assurance System of Higher Education at PJSC HEI Interregional Academy of Personnel Management (order from November 1, 2018 №138-o), which provides:

- 1) definition of principles and procedures for quality assurance of higher education;
- 2) monitoring and periodic review of educational programs;
- 3) annual assessment of applicants for higher education, scientific and pedagogical and pedagogical staff of the institution of higher education to publish regularly the results of such assessments on the official website of the institution of higher education, on information stands and in any other way;
- 4) providing pedagogical, scientific and scientific-pedagogical workers' advanced training;
- 5) ensuring the availability of the necessary resources for the organization of the educational process, including students' independent work, for each educational program;
- 6) ensuring the availability of information systems for effective management of the educational process;
- 7) ensuring publicity of information about educational programs, degrees of higher education and qualification;
- 8) ensuring the observance of academic integrity by employees of higher education institutions and applicants for higher education, including the creation and operation of an effective system for the prevention and detection of academic plagiarism;
- 9) other procedures and measures.

VIII. The list of normative documents on which the educational-professional program is based

A. Official documents:

1. Law "On Higher Education" // Database "Legislation of Ukraine" / Verkhovna Rada of Ukraine. URL: <http://zakon4.rada.gov.ua/laws/show/1556-18>

2. Law "On Education" // Database "Legislation of Ukraine" / Verkhovna Rada of Ukraine. URL: <http://zakon5.rada.gov.ua/laws/show/2145-19> .

3. National Classifier of Ukraine: "Classifier of Professions" DK 003: 2010 // Database "Legislation of Ukraine" / Verkhovna Rada of Ukraine. URL: <http://zakon.rada.gov.ua/rada/show/va327609-10>

4. National Qualifications Framework // Database "Legislation of Ukraine" / Verkhovna Rada of Ukraine. URL: <http://zakon4.rada.gov.ua/laws/show/1341-2011-p>

5. Resolution of the Cabinet of Ministers of Ukraine "On approval of the list of branches of knowledge and specialties in which applicants' for higher education training is provided" (edition of 30.11.2017) // Database "Legislation of Ukraine" / Verkhovna Rada of Ukraine. URL: <http://zakon4.rada.gov.ua/laws/show/266-2015-p>.

B. Useful links:

6. Standards and guidelines for quality assurance in the European Higher Education Area (ESG) // URL: http://ihed.org.ua/images/pdf/standards-andguidelines_for_qa_in_the_ehea_2015.pdf .

7. Standard of higher education of Ukraine in the field of knowledge 07 Management and administration, specialties: 073 Management of the second (master's) level, level of education: Master. Approved by the Order of the Ministry of Education and Science of Ukraine dated July 10, 2019 № 959.

Table 1.

Matrix of conformity of the competencies defined by the Standards to the descriptors of the NQF (at the 7th level, master's level)

Classification of competences by NQF	Knowledge	Skills	Communication	Autonomy and responsibility
	KN1. Specialized conceptual knowledge acquired in the process of learning and / or professional activity at the level of the latest achievements, which are the basis for original thinking and innovation, in particular in the context of research work KN2. Critical understanding of problems in teaching and / or professional activities and in interdisciplinary fields.	SK1. Solving complex problems and problems that require updating and integration of knowledge, often in conditions of incomplete / insufficient information and conflicting requirements SK2. Conducting research and / or innovation activities	C1. Clear and unambiguous conveying one's own conclusions, as well as the knowledge and explanations that substantiate them, to specialists and non-specialists, in particular to people who are studying C2. Use of foreign languages in professional activities	AR1. Decision-making in complex and unpredictable conditions, which requires the application of new approaches and forecasting AR2. Responsibility for the development of professional knowledge and practices, assessment of strategic team development AR3. Ability to further study, which is largely autonomous and independent
General competencies				
GC1	KN2	SK1, SK2	C1, C2	AR3
GK2			C1, C2	
GC3		SK1, SK2	C1	AR1
GC4		SK1	C1	AR1, AR2
GC5			C1	AR2
GC6		SK		AR3
GC7	KN1, KN2	SK1		
GC8			C1, C2	
Special (professional) competencies				
SC1	KN2	SK1		
SC 2			C2	
SC 3			C2	
SC 4		SK1		
SC 5			C2	
SC 6				
SC 7		SK1		
SC 8		SK1		
SC 9	KN2	SK1	C1	AR1, AR3
SC1 0	KN1	SK1, SK2	C1	AR1
SC11		SK1		AR1, AR3

Table 2

Matrix of compliance with the learning outcomes and competencies defined by the Standard

№	Program learning outcomes	General competencies								Special (professional) competencies										
		1	2	3	4	5	6	7	8	1	2	3	4	5	6	7	8	9	10	11
1	Critically comprehend, select and use the necessary scientific, methodological and analytical tools for management in unpredictable conditions;	+								+								+		
2	Identify problems in the organization and justify methods of solving them;			+							+									
3	Design effective management systems for organizations;	+												+						
4	Substantiate and manage projects, generate business ideas;				+											+				
5	Plan the activities of the organization in strategic and tactical sections;										+									
6	Have the skills to make, justify and ensure the implementation of management decisions in unpredictable conditions, taking into account the requirements of applicable law, ethical considerations and social responsibility						+			+								+		
7	Organize and carry out effective communication within the team, with representatives of various professional groups and in the international context;		+			+								+						
8	Use specialized software and information			+										+						

	systems to solve management problems of the organization;																			
9	Demonstrate communication skills in professional and scientific circles in the state and foreign languages;					+														
10	Demonstrate leadership skills and ability to work in a team, interact with people, influence their behaviour to solve professional problems;						+									+				
11	Have the skills to provide personal professional development and plan your own time.										+									
12	Have the skills to delegate authority and lead the organization (unit);		+		+								+			+	+		+	
13	Be able to plan and implement information, methodological, material, financial and personnel support of the organization (unit).			+	+		+				+						+	+		
14	Use and develop business standards and internal regulations of the business organization to ensure the mutually agreed functioning of its governing bodies.						+	+								+		+	+	+
15	Initiate and implement changes in the business management system in accordance with the new challenges and opportunities of the market environment in the era of digital economy and post-industrial society.						+	+	+							+		+	+	+

2. List of components of educational and professional program and their logical sequence

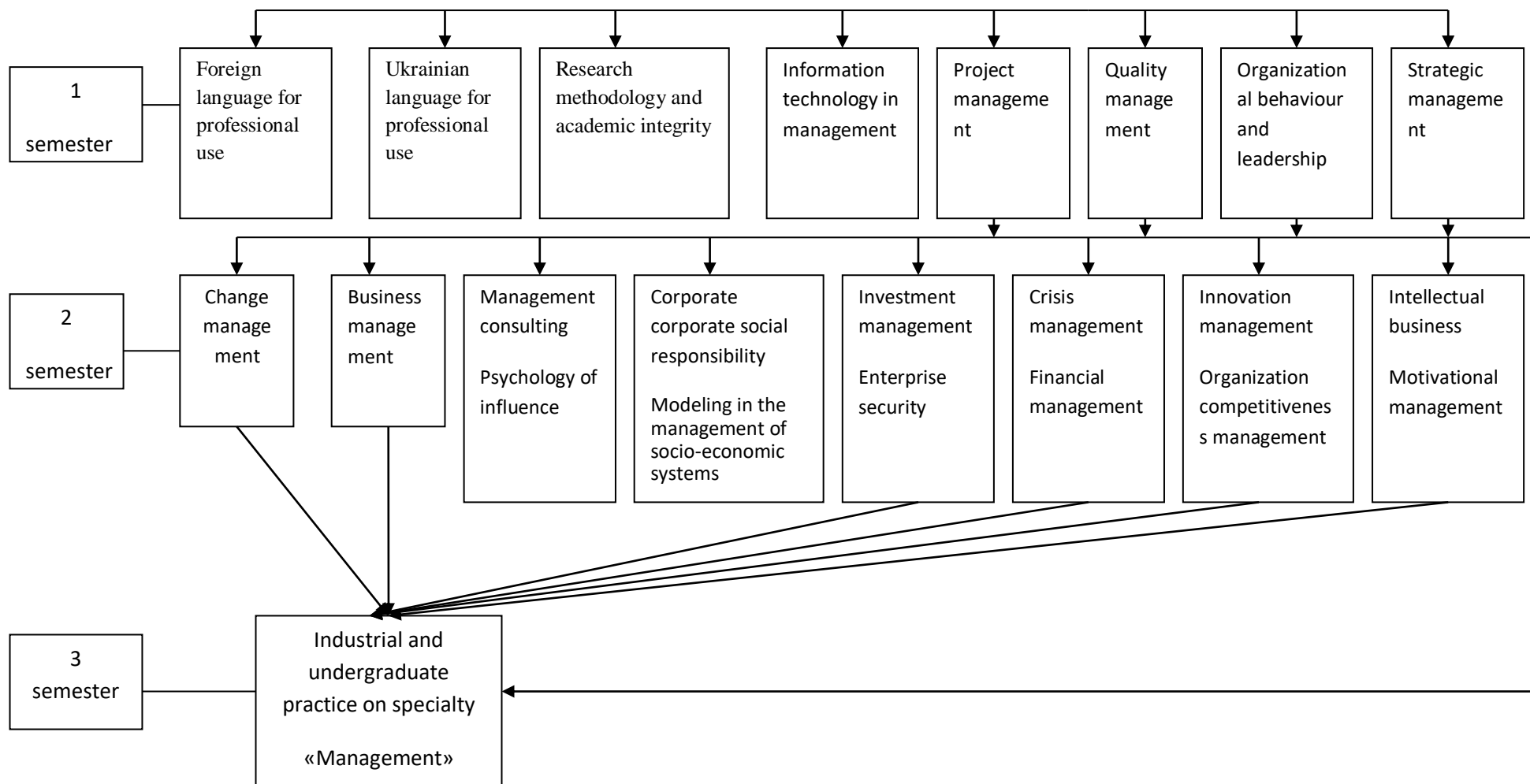
Code	Components of the educational and professional program	Number of credits	Form of final control
1	2	3	4
1. COMPULSORY COMPONENTS OF THE EDUCATIONAL PROGRAM			
CC1	Foreign language for professional use	3	examination
CC2	Ukrainian language for professional use	3	examination
CC3	Research methodology and academic integrity	3	credit
CC4	Information technology in management	3	credit
CC5	Project management	4	examination
CC6	Quality management	4	examination
CC7	Change management	4	examination
CC 8	Organizational behaviour and leadership	4	examination
CC 9	Strategic management	4	examination
CC 10	Business management	5	examination
	Industrial and undergraduate practice	10	credit
	Preparation of qualification (diploma) work	20	
The total amount of compulsory components:		67	
2. SELECTIVE COMPONENTS OF THE EDUCATIONAL PROGRAM			
SC 1	Management consulting *	3	credit
	Psychology of influence *		
SC 2	Corporate social responsibility *	4	credit
	Modeling in the management of socio-economic systems *		
SC 3	Investment management *	4	credit
	Enterprise security *		
SC 4	Crisis management *	4	credit
	Financial management*		
SC 5	Innovation management*	4	credit
	Organization competitiveness management *		
SC 6	Intelligent business *	4	credit
	Motivational management *		
The total amount of selective components		23	

**Structural and logical scheme of the educational and professional program
"Economics and Business Management"**

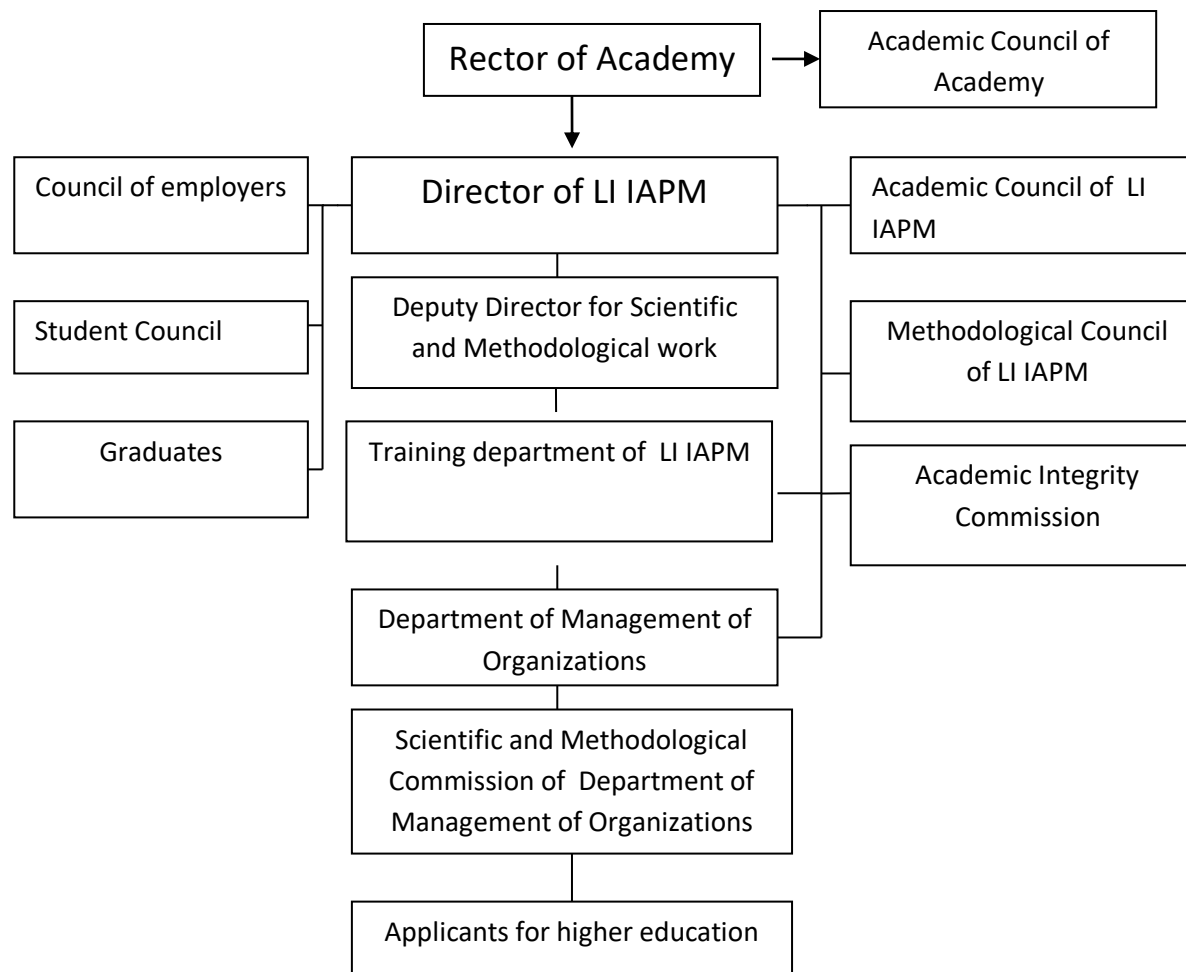
Name of disciplines	1 st year		2nd year
	1 sem	2 sem	3 sem
	17 weeks	17 weeks	
Weekly load			
General training cycle Compulsory subjects			
Foreign language in professional use	2		
Ukrainian language in professional use	2		
Research methodology and academic integrity	2		
Information technology in management	2		
Cycle of professional training Compulsory disciplines			
Project management	3		
Quality management	2		
Change management		2	
Organizational behavior and leadership	3		
Strategic management	2		
Business management		4	
General training cycle Selective disciplines			
Management consulting *		2	
Psychology of influence *			
Corporate social responsibility *		2	
Modeling in the management of socio-economic systems *			
Cycle of professional training Selective disciplines			
Investment management *		2	
Enterprise security *			
Crisis management *		2	
Financial management*			
Innovation management *		2	
Organization competitiveness management *			
Intelligent business *		2	
Motivational management *			

4. Matrix of correspondence of program competencies to the components of the educational-professional program

	CC1	CC2	CC3	CC4	CCK5	CC6	CC7	CC8	CC9	CC10	SC1	SC2	SC3	SC4	SC5	SC6
IC 1				+	+	+	+	+	+	+	+	+	+	+	+	+
GC1				+	+	+	+	+	+	+	+		+	+	+	+
GC2	+	+			+	+	+	+	+	+	+	+	+	+	+	+
GC3					+	+	+	+	+	+	+	+	+	+	+	+
GC4				+	+	+	+	+	+		+	+	+	+	+	+
GC5		+	+				+								+	
GC6			+	+	+	+	+	+	+		+	+	+	+	+	+
GC7	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
GC8	+		+	+												
SC1			+	+	+	+	+	+	+	+	+	+	+	+	+	+
SC2				+	+	+	+	+	+	+	+	+	+	+	+	+
SC3	+	+		+	+	+	+	+	+	+	+	+	+	+	+	+
SC4				+	+	+	+	+	+		+	+	+	+	+	+
SC5	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
SC6						+	+	+	+		+	+	+	+	+	+
SC7							+	+	+		+	+	+	+	+	+
SC8	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
SC9				+	+	+	+	+	+	+	+	+	+	+	+	+
SC10				+	+	+	+	+	+	+	+	+	+	+	+	+
SC11					+		+		+	+						



Structural and logical scheme of the educational and professional program "Economics and Business Management"



Block diagram of the management of the educational program "Economics and Business Management" of the second (master's) level in Lviv Institute of PJSC "HEI IAPM"